

2016 Unaudited Report of Expenditures	Funded Services	Additional Services			Total	
		Substantially Similar Services	DOE Grant	Reliability Services		Additional Services Total
<b>Expenditures</b>	<b>Funding Parties</b>				<b>Peak Total</b>	
Salaries	19,339,507	1,907,262	432,254	283,126	2,622,642	21,962,149
Payroll Taxes	1,241,322	120,216	30,983	21,228	172,427	1,413,749
Benefits	2,139,915	222,227	106,067	24,474	352,769	2,492,683
Retirement Costs	1,593,556	154,328	36,745	22,820	213,893	1,807,449
<b>Personnel Expenses</b>	<b>24,314,300</b>	<b>2,404,034</b>	<b>606,050</b>	<b>351,647</b>	<b>3,361,731</b>	<b>27,676,031</b>
Meetings	178,312	17,269	-	887	18,156	196,468
Travel	596,985	57,815	16,720	4,142	78,677	675,662
Conference Calls	35,283	3,417	1,770	2,039	7,227	42,509
<b>Meeting Expenses</b>	<b>810,580</b>	<b>78,501</b>	<b>18,490</b>	<b>7,068</b>	<b>104,059</b>	<b>914,639</b>
Consultants & Contracts	2,158,971	209,086	2,611,521	158,665	2,979,272	5,138,244
Office Rent/Maintenance	1,491,847	148,093	-	-	148,093	1,639,941
Office Costs	5,564,928	729,141	-	161,352	890,493	6,455,421
Professional Services	1,379,461	133,594	18,000	-	151,594	1,531,055
<b>Operating Expenses</b>	<b>10,595,207</b>	<b>1,219,914</b>	<b>2,629,521</b>	<b>320,017</b>	<b>4,169,452</b>	<b>14,764,659</b>
<b>Total Direct Expenses</b>	<b>35,720,088</b>	<b>3,702,448</b>	<b>3,254,061</b>	<b>678,733</b>	<b>7,635,242</b>	<b>43,355,330</b>
<b>Indirect Expenses</b>	(277,320)	(26,857)	136,608	167,569	277,320	-
<b>Other Non-Op Expenses</b>	81,103	7,854	-	-	7,854	88,957
<b>Total Expenses</b>	<b>35,523,871</b>	<b>3,683,445</b>	<b>3,390,669</b>	<b>846,302</b>	<b>7,920,416</b>	<b>43,444,287</b>
<b>Capital Expenditures</b>	3,985,214	385,948	-	48,000	433,948	4,419,162
<b>Total Budget (Costs)</b>	<b>39,509,085</b>	<b>4,069,394</b>	<b>3,390,669</b>	<b>894,302</b>	<b>8,354,365</b>	<b>47,863,449</b>